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in a nutshell

In the Alps, the most common strategy of commercial development on municipal level is to react to the individual demand in the short term. A coordinated and concerted strategy using the regional and local potentials is missing.

COMUNIS aims at developing a well-defined integrative and cooperative strategy for Commercial Location Development (CLD). By enhancing inter-municipal and intra-territorial cooperation, COMUNIS wants to overcome individualistic attempts of problem solutions on the level of single municipalities.

COMUNIS will provide broadly adaptable guidelines to apply this strategy and offer practical instruments for the assessment of the local and regional demand for and the steering of commercial development. COMUNIS will particularly focus on diversification and efficiency of economic activities, environmental and social concerns as well as human and cultural capital. The project will result in a transnational knowledge management and establish sustainable structures for managing CLD in the COMUNIS pilot regions.

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comunis



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the challenge

In many Alpine regions, adjacent municipalities strongly compete with each other for commercial development. Municipalities are chasing promising approaches to economic development in order to enhance their competitiveness, to overcome the consequences of demographic shift, and to slow down or even stop the out-migration of young and graduated people. Regional views on economics and labour market are rare, just as strategic approaches to keep the existing enterprises in the region by providing them attractive development options.



High landuse intensity in the Etsch Valley, close to Merano / Italy
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Additionally, diverging interests such as agriculture, transport, nature conservation and flood protection, compete for the use of the scarce land resources. Often, valuable natural resources are squandered instead of being used in a sustainable way. Furthermore, the public image of many Alpine regions today is still mainly focused on tourism. The quality and potential of their human resources and small and medium-sized enterprises so far are not adequately perceived in the public. A coordinated and concerted strategy using the regional and local potentials for commercial development is missing.

our approach

The basic methodological approach of COMUNIS consists in a well structured decomposition of the complex issue of Commercial Location Development (CLD). The components of the CLD strategy will be examined, inspired by studying best practice examples in all Alpine countries. Then they will be adapted to the variant conditions and potentials of the different Alpine regions and tested in selected pilot regions. In all COMUNIS partner countries the components of CLD will be discussed synchronically, in order to develop a common understanding of key factors of CLD and best practices.

Examination

- Analysis of regional situation
- Overview on existing strategies and instruments
- Examination of general legal and administrative conditions
- Studies on best practice examples for inter-municipal cooperation and regional commercial development



Development

- Development of a concerted strategy on CLD, consisting of a set of organisational and structural components
- Cost benefit analyses and environmental assessments
- Guidelines for CLD





Implementation

- Specifying concrete objectives of implementation with local and regional stakeholders and decision makers
- Implementing the strategy on CLD in the pilot regions
- Developing a common knowledge management, dissemination of experiences





Evaluation and Adaptation

- Systematic analysis of the experiences of the pilot regions
- Further definition and adaptation of steering instruments
- Creating the conditions for implementing the knowledge management

the pilot regions

COMUNIS will start the process of inter-municipal or intraterritorial cooperation and Commercial Location Development (CLD) in the pilot regions. In at least three of these, a detailed stage of cooperation shall be achieved, as for instance an agreed cost and revenue sharing mechanism or a common charter of development. Some of the pilot regions will achieve a high standard of location branding and will be well-known for their CLD initiatives on a national or even Alpine-wide level and be considered as best practice examples.



COMUNIS will raise the awareness of Alpine municipalities for the necessity of inter-municipal or intra-territorial cooperation for Commercial Location Development.